

QUALITY OF PLACE & WORKFORCE ATTRACTION PLAN

DAVIESS COUNTY, INDIANA

DECEMBER 2025



REGIONAL
OPPORTUNITY
INITIATIVES

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December 2025

Prepared for Daviess County

Funded by Regional Opportunities Initiatives, Inc.

2019 Plan prepared by Group Stellar and kglobal

Updated by TPMA in 2025

INTRODUCTION

As part of an overarching strategy for improving economic and community prosperity in the Indiana Uplands, Regional Opportunity Initiatives (ROI) established a grant opportunity for the 11 counties of our region to help ensure the region is ready for the opportunities ahead.

Ready Communities grants provide communities and organizations with resources to strategically develop programs and projects that build quality of place, grow regional capacity for workforce development and attraction, and improve the attributes and amenities that make the Indiana Uplands a desirable place to live, work, and play.

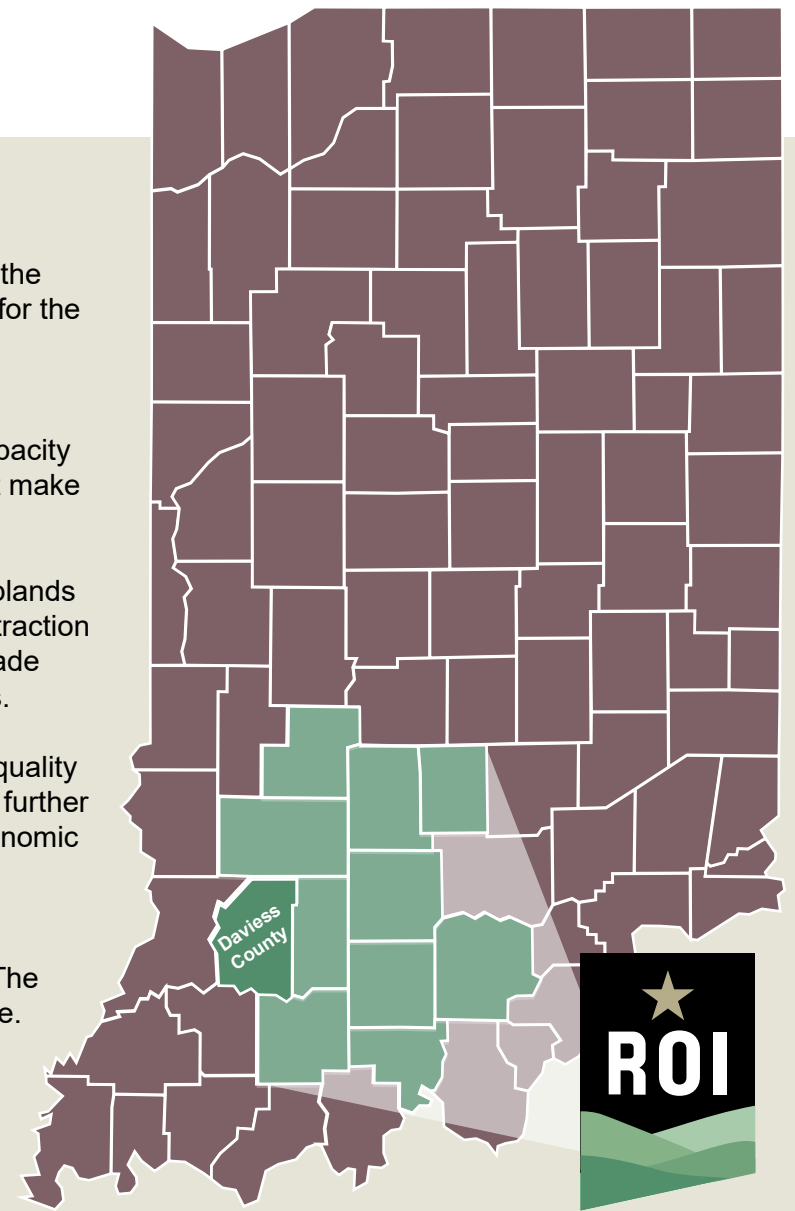
In 2019, the process began with Ready Communities Planning Grants. Each Indiana Uplands county received a \$50,000 planning grant to develop Quality of Place and Workforce Attraction Plans. Following the Ready Communities Planning Grant stage, up to \$3 million was made available for competitive quality of place and workforce attraction implementation grants.

These planning and implementation grants from ROI provided the foundation for many quality of place and workforce attraction initiatives and projects. Uplands counties were able to further utilize their plans to capitalize on funding opportunities through the state's Regional Economic Acceleration and Development Initiative (READI 1.0 and 2.0).

Recognizing the success of these initial planning efforts, ROI sought to reconvene our county partners to update the Quality of Place and Workforce Attraction plans in 2025. The hallmark of these plans is inclusive community input in developing priorities for the future. The consensus built around these priorities provides a roadmap for success.

What Is a Quality of Place and Workforce Attraction Plan?

A Quality of Place and Workforce Attraction Plan provides county and community leaders with a strategic plan for developing and implementing projects and initiatives to build quality of place amenities, strengthen local and regional capacity for workforce attraction, and improve residents' quality of life. Together these efforts make the Indiana Uplands a desirable place to live, work, and play.



The plan that follows was funded by a grant from the Regional Opportunity Initiatives, Inc. (ROI) and was completed as part of a wholistic strategy for improving economic and community prosperity in the Indiana Uplands counties (Brown, Crawford, Daviess, Dubois, Greene, Lawrence, Martin, Monroe, Orange, Owen, and Washington).

OUR STORY

CARRYING THE VISION FORWARD

Regional Opportunities Initiative suggested that their 11 counties update their Quality of Place and Workforce Attractions plans. Considering the initial QPAT plan was 6 years ago and included dealing with global pandemic, all agreed an update was in order. The Daviess County Economic Development Corporation accepted the role again to lead this planning project.



A new planning team was identified, yet many were carried over from the initial planning effort.

Following outreach efforts that included town halls and a community survey, no new significant concerns or initiative were identified. Many of the items of the initial plan were carried over to the updated version. One bold initiative identified was an expansion of the Daviess County Family YMCA. This would be a transformational initiative that creates value across many demographics and challenges in Daviess County.

The Daviess County communities and the planning team were very pleased with the accomplishments they made on implementing and addressing strategies identified in the 2019 QPAT Plan.

OUR STORY

The opening of I-69 through the county is expanding new market access and opportunities. Residents and visitors enjoy many local festivals featuring antiques, Amish goods, classic autos, and more. Ample opportunities exist for fishing, boating, camping, and hunting throughout the county.

Thousands of residents work today in growing technology, manufacturing, agriculture, bio-agriculture, and transportation companies throughout the 437 square miles of the county. Once a booming railroad county, it now hopes to capitalize on the opening of the NE/SW corridor of I-69 and new growth in the transportation and supporting industries. The \$100 million WestGate@Crane Technology Park has risen from backwoods and cornfields in NE Daviess County to support the \$2 billion Naval Surface Warfare Center at Crane with hundreds of new high-impact jobs and the direct engagement of Purdue, Indiana, USI, Rose Hulman, and Vincennes Universities. Building on recent local success, the county looks to positively leverage the outcomes of the ROI Quality of Place and Workforce Attraction planning process to jump-start a new era of sustained regional growth and a refreshed capacity to positively address long-standing economic, societal, educational, and cultural challenges and opportunities.

Bold Decisions at Critical Moments

Currently a state leader in percentage of Indiana median household income growth, Daviess County has generally reflected an entrepreneurial spirit since its formal organization in 1817. For example, recent county efforts to lead the founding of the now-\$100 million WestGate@Crane Technology Park echo the post-Civil War dynamic collective effort of county leaders. In 1885, a then-astonishing \$75,000 (an estimated \$2.5 million in 2025 dollars) in cash incentives – coupled with a 70-acre land donation – was locally raised to competitively attract the establishment of a major railroad repair center. This was expanded in 1889 with a full-service railroad roundhouse, making the Washington facility (called “The Shops” in B&O history) the largest in the state.

The largely rural county, christened Daviess after Major Joseph Hamilton Daviess (who was mortally wounded in the 1811 Battle of Tippecanoe), was home to the Median Center of the U.S. Population (as calculated by the 2000-2009 census) and has recently begun to revitalize its long history as a transportation center. The opening of the new I-69 NE/SW interstate through the county, the expansion of the Eagle Rail Car repair facility and the new Indiana Railroad Trans-load Facility in Odon (together with new E/W and N/S rail traffic) have renewed an emerging transportation horsepower first evident with the opening of the Wabash and Erie Canal in 1850-1855.

Seven incorporated communities currently exist in the county: Alfordsville, Cannelburg, Elnora, Montgomery, Odon, Plainville, and Washington (2025 population 16,372). The City of Washington, originally called Liverpool, serves as the county seat.

With a population of 33,199 (2024 est.), Daviess County hosts a diverse spectrum of business and industry, including its first Japanese-funded manufacturing facility (M&C Tech Indiana). The strong agriculture sector of the county includes the fact that Daviess County is a net importer of corn, which is largely used by the multi-national GPC (Grain Processing Corporation), which completed a \$70 million expansion.



Growth and Growing Pains

Part of the vibrant Indiana Uplands region, Daviess County and the county seat of Washington hold the distinction of being one of the regional counties experiencing population growth (6.91% since the 2020 census). The availability of market rate housing of all types and price points is needed in Daviess County. Housing remains a challenge; Stats Indiana reports total housing units of some 13,116 at nearly 100% occupancy in 2024. Like others in the region, Daviess County faces the positive workforce dichotomy of presently having a surplus of jobs.

Workforce challenges continue to come from the fact that 76% of residents in Daviess County hold a high school degree or higher with 12% holding an associate's degree and 15% holding a Bachelor or higher degree. Poverty rate has declined in Daviess County to 10.4% with the Indiana state poverty rate standing at 12.3%. Daviess County's unemployment rate continues to be one of the lowest in the State at 3%, while State of Indiana unemployment rate is 3.7%.

County leadership anticipates that the ROI project/solutions identification process, and heightened involvement will help address these critical workforce issues.

History. Diversity. Challenges

Daviess County has a long history of immigrant diversity. Early French traders and farmers owned significant plots of land in what is modern-day Daviess County, but they evidenced little interest in settling there. The mid-1800s construction of the Wabash and Erie Canal brought many Irish immigrant workers to the county, promoting a population boom and the creation of the towns of Elnora, Maysville, and Plainville. The early development of railroads and the start of a new bituminous coal industry also provided an economic boost.

German Mennonite families began settling in Daviess County in 1886 and the three categories of Mennonites – conservative Mennonites, General Conference Mennonites, and Amish Mennonites – continue to have a significant economic and cultural impact on the Uplands region today. Immigration of Hispanic (currently 6.34% of county population) and Haitian (currently 2.35%) families have both positively deepened the cultural diversity of Daviess County and also created some new challenges. Local school systems have developed unique short-term solutions to bridge cultural and language barriers with these and other immigrant groups. The ROI Quality of Place planning process is anticipated to help forge new and longer lasting solutions to these education-related issues.

Three public school corporations – Barr-Reeve Community Schools, North Daviess Community Schools, and Washington Community Schools – provide Pre-K – 12 public education opportunities with about 4,294 students enrolled (2025-2026). Private schools in the county provide Pre-K – 12 support for some 321 additional students in the county. The County has had several cohorts of ROI STEM Fellows with participation from multiple schools over the last three years. The Head Start, Early Head Start, CCDF, and Special Education programs are active in the county. Amish have their own schools as well that serve students in grades 1-8.

Communities with Vision

A number of long-time families in the county have contributed positively to the economic and cultural growth of residents. The Graham brothers – Joseph, Robert, and Ray – began modifying Model T Fords into an early truck design at the beginning of the 20th century, which proved popular and were sold by Dodge dealers. They opened manufacturing operations in Evansville, Detroit, and Stockton, California. Historic homes and other assets from the Graham family and other prominent historic families such as the Carnahan, Faith, Scudder, and Helphenstine still exist today. A revitalized and popular Daviess County Historical Society Museum on Main Street in Washington now features critical county history in professionally designed exhibits, with support from a trained volunteer staff.

Many beautiful parks and recreation areas dot the county, offering families and residents excellent opportunities for active living. Boating, fishing, and camping remain popular activities at places such as West Boggs Lake and Park and the Glendale Fish and Wildlife Area. Montgomery Ruritan Park is a treasured summer home getaway for many local residents and visitors.

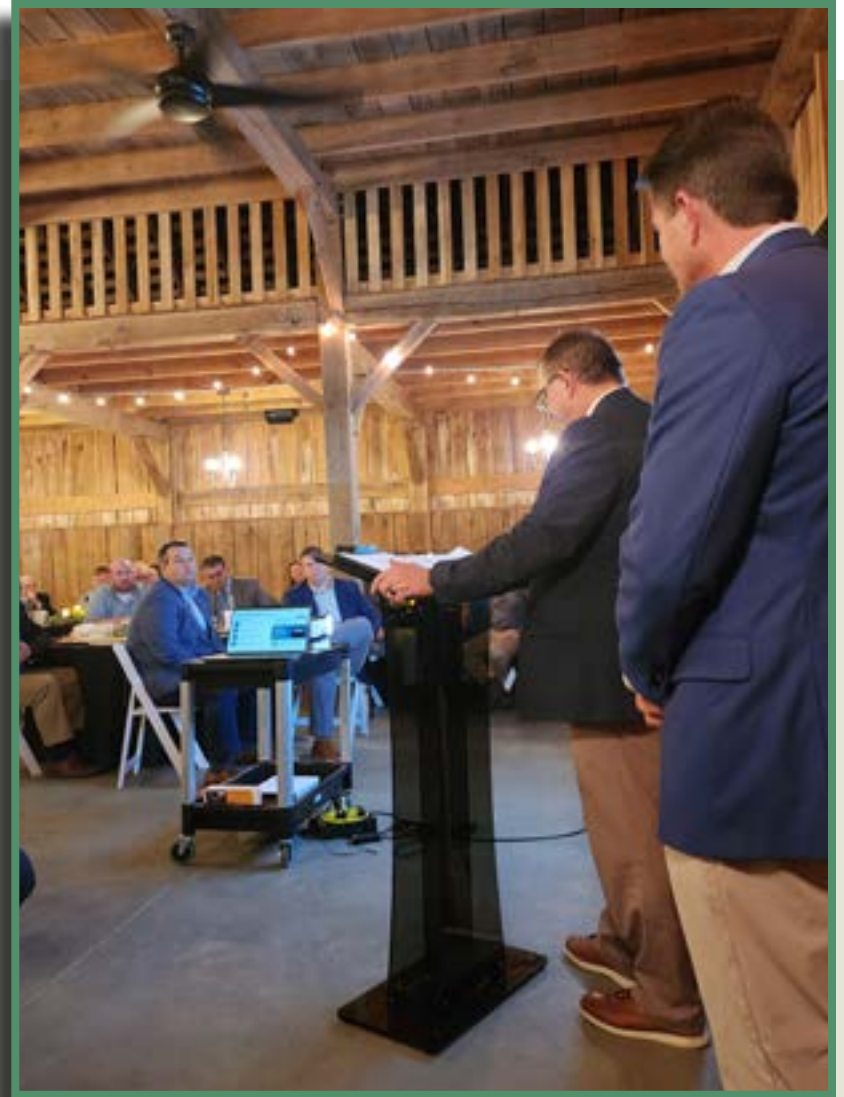
As the railroad industry declined in America in the mid-20th century, so did the fortunes of Washington and Daviess County. In the 1980s and 1990s, the once-vibrant downtown in the city of Washington decayed and population of the city and county declined. A 2005 Vision study conducted by the late Mayor David Abel showed that many Washington residents believed the glory days of the city were over and that the city held little hope for the future. A group of local leaders organized new and fresh economic development strategies, including abolishing the local Inventory Tax and instituting a modest Economic Development Income Tax (EDIT) fund for economic development. The result has been positive.

Given the county's recent history of collaboration and achievement, Daviess County presents itself as a viable partner in the Quality of Place and Workforce Attraction Plan process. County officials expect that the Updated QPAT Plan will help serve as a refreshed strategic road map for improvements in economic and community prosperity. The action items identified in this report lay out new community-driven and endorsed ideas that can help create a new season of growth and stability not only for Daviess County, but for the ROI and Indiana Uplands region. With its long-term support assured for the development of the WestGate@Crane Technology Park, Daviess County looks to be positively engaged with entities like the Indiana University Center for Rural Engagement, the Indiana Innovation Institute, Purdue University, ROI, and OCRA for the mutual care of our common assets.

ENGAGEMENT

Following is a summary of engagement for the previous 2019 Daviess County Quality of Place and Workforce Attraction Plan:

- Weekly leadership team meetings
- One QPAT meeting
- Two Stakeholder input sessions
- Two Town Hall events
- One County-wide survey
- Unlimited constituent engagement



2025-2026 QPAT COMMITTEE MEMBERS

Name	Organization
Bob Grewe	DCEDC
Jill Campbell	DCEDC
Mayor Dave Rhoads	City of Washington
Susie Roach	Town of Odon
Mike Healy	Town of Montgomery
Matthew Rollins	Town of Elnora
Nathan Gabhart	Daviess County Commissioner
Darin Holder	Daviess County Council
Jon Casper	Building Commissioner
Greg Jones	SIDC
Cynthia Barber	Purdue Extension
Amber Warden	Daviess County Tourism Commission
Brandy Weiland	Discover Downtown Washington
Robert Saladin	North Daviess Growth Alliance
Beth Gabhart	Daviess County Family YMCA
Lori Morton	Daviess County Arts and Culture Alliance



Name	Organization
Pat Todd	RTC Communications
Becky Kremp	Daviess County Museum
DeWayne Shake	Shake Broadcasting
Lindsey Owens	Washington Times Herald
Kent Parisien	First Savings Bank
Shelley Brinson	Century 21

ACTIVITIES

A community survey was launched October 31, 2025, and was completed December 1, 2025.

Attended QPAT workshops hosted by ROI:

2:00 PM – 4:00 PM October 9, 2025

10:00 AM – 12:00 PM November 19, 2025

Themes from the engagements were as follows:

- Daviess County has several park and recreation assets, but they might not be fully developed or utilized.
- Consider opportunities to utilize the Elnora fairgrounds and antique tractor venue.
- There is interest in a multi-purpose building that would be available to the public for a reasonable rental fee.
- A venue that could accommodate events, activities, and physical fitness during the winter months is seen as beneficial.
- It was noted the Odon Library has exceptional programming, but there are no library facilities in other rural areas of the county.
- Developing new housing is a challenge because of demand and associated high price for land. Infrastructure plays a relative part in any new development of housing throughout our county.
- Residents would like improvement of streets and sidewalks, including specific paths to certain popular destinations, such as the Dollar Store in Odon and Walmart in Washington.
- Senior citizens are interested in more events/activities for their age group.
- Develop a critical mass of restaurants and shops that could attract more visitors and would be enjoyed by residents.
- More childcare facilities as well as affordable summer youth and before/after school programs for kids are needed.
- Make improvements in communities that could help to host events and activities in respective communities.
- Provide education about the history and heritage of Daviess County.
- Install an outdoor pool for lap swimming.
- Create more awareness of surroundings for better appreciation of community resources.
- Community apathy needs to be addressed.
- Find ways to engage and understand other cultures/nationalities/races.
- Help other cultures understand how to succeed in our community by creating awareness of cultural norms and expectations.
- Create more public transportation options and pay options like Uber or taxi services.
- Create more learning opportunities for children.
- Address high levels of farm traffic along county roads (that should be state highways).

Held Two Community Workshops:

4:00 PM – 6:00 PM Wednesday November 19, 2025

4:00 PM – 6:00 PM Thursday November 20, 2025

Committee Meeting to Review Draft Plan:

4:00 PM Monday December 8, 2025

Themes from the 2025 survey were as follows:

- Respondents were predominantly aged 65 and over, with the next largest group being 55-64 years old.
- About 76% of respondents reside in Washington. Just over 6.5% reside outside of Daviess County.
- Public safety and law enforcement was weighted highest in importance overall when considering where to live followed by cleanliness and appearance of the community. Surprisingly, childcare ranked the lowest in importance.
- There was not a significant difference in rating the factors that make a community desirable for work and career growth.
- Dining & Entertainment was the most important amenity and experience considered when choosing where to live or visit followed by parks and recreational facilities.
- Workforce & Economic Opportunities was the highest ranked consideration overall when choosing where to live.
- Small-town atmosphere and sense of community were the top contenders in what makes Daviess County a great place to live.

Following are the key topics addressed in the additional comments section:

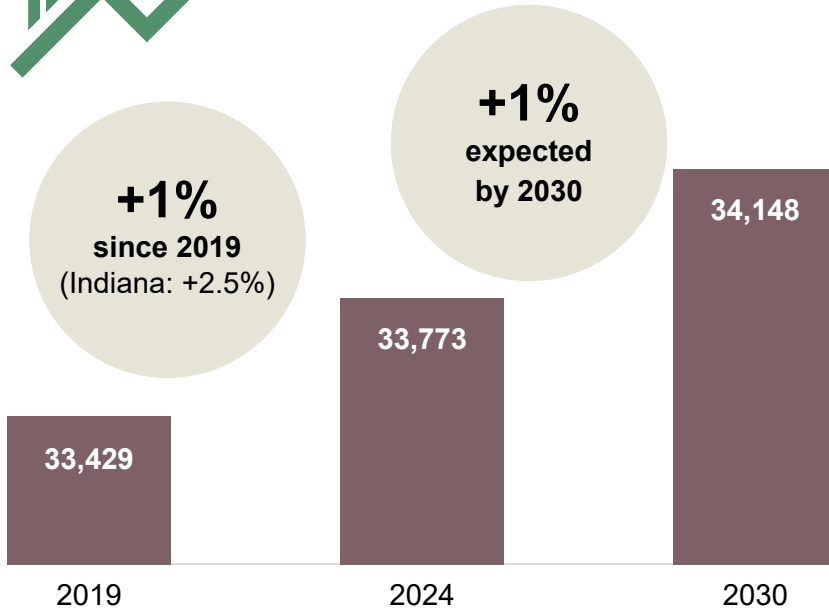
- Community safety concerns
- Immigration
- Retail and dining diversity
- Entertainment options
- Infrastructure Development
- Social and economic equity/housing/cost of living

DATA PROFILE



POPULATION CHANGE

Source: Lightcast, 2024



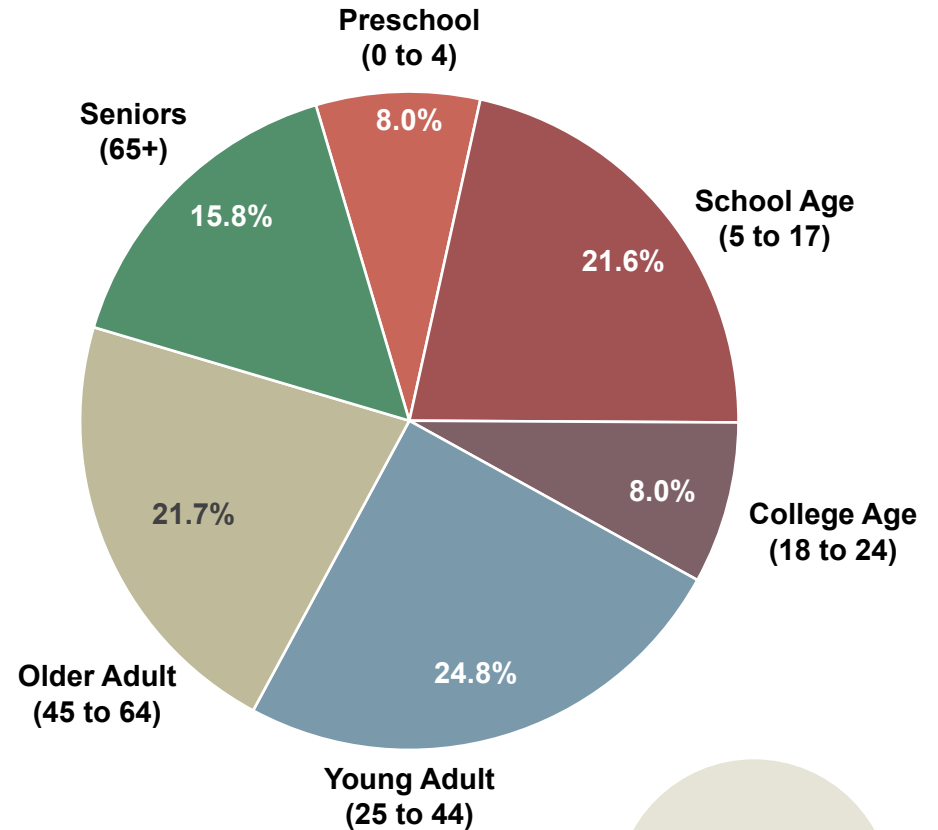
RACE & ETHNICITY

Source: Lightcast, 2024

White	88.6%
Hispanic/Latino	6.8%
African American/Black	2.2%
Asian	0.4%

AGE DISTRIBUTION

Source: U.S. Census Bureau, 2023



Median age:
34.7

(Indiana: Seniors 17.5%; Older Adult 23.9%; Young Adult 25.9%; College Age 9.7%; School Age 17.0%; Preschool Age 5.9%)

MEDIAN HOUSEHOLD INCOME

Source: American Community Survey, 5-year estimates, 2023



\$68,561

(Indiana: \$70,051)

MEDIAN HOME SALE

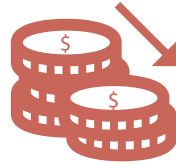
Source: Indiana Association of Realtors, 2025



\$189,900

POVERTY

Source: American Community Survey, 5-year estimates, 2023



12.4%
AMONG CHILDREN

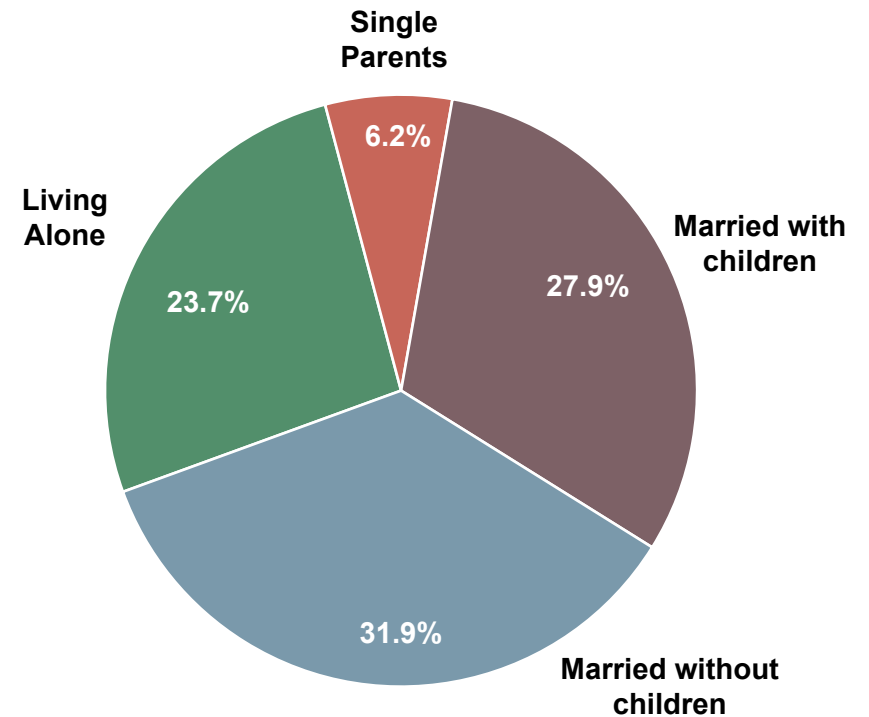
(Indiana: 15.7%)

10.4%
OVERALL

(Indiana: 12.2%)

HOUSEHOLD TYPE

Source: American Community Survey, 5-year estimates, 2023



(Indiana: Single Parents 9.0%, Married with children 17.2%; Married without children 29.4%; Living Alone 29.8%;)

CHILD CARE

Source: Transform Consulting Group, 2024



\$6,102

Average Annual Cost of
Child Care in the County

(Indiana: \$8,590, Source for Indiana data: Early Learning Indiana, 2024)



COMMUTING TRENDS

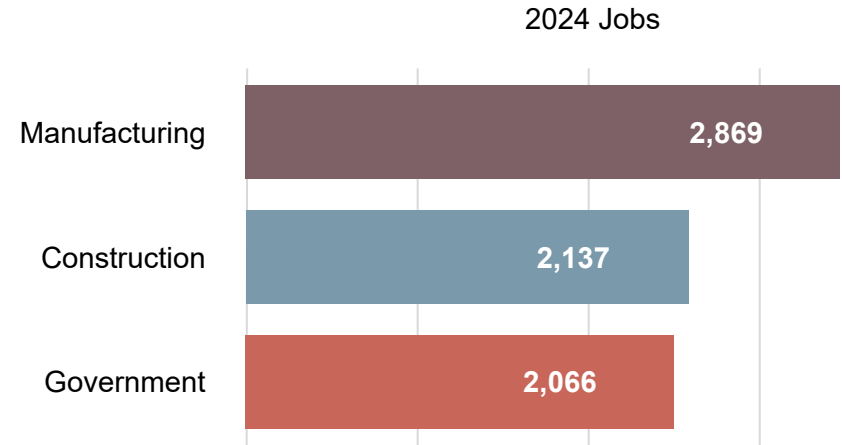
Source: Lightcast, 2024

Top Counties for Inbound Commuters	Top Counties for Outbound Commuters
Martin	Martin
Knox	Knox
Greene	Dubois



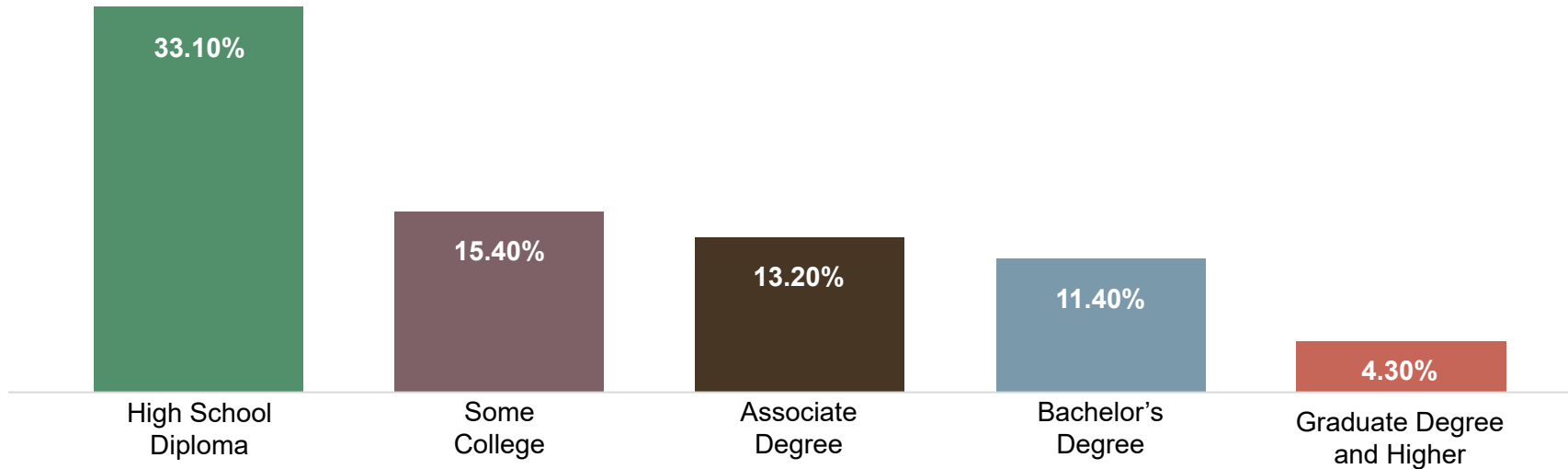
TOP INDUSTRIES

Source: Lightcast, 2024



EDUCATIONAL ATTAINMENT

Source: Lightcast, 2024



PROGRESS

PROGRESS ON 2019 GOALS

Aesthetics and Beautification Enhancements |

Place Branding and Marketing, Gateway & Wayfinding Signage, Streetscape Beautification, Park Enhancements, “Main Street” Type Investments, Natural Assets, Historic Preservation & Architecture, etc.

1) Place Branding, Wayfinding and Asset Promotion

Develop a brand for Daviess County to effectively tell the community’s history, highlight community assets, and create a wayfinding initiative.

Progress: The Daviess County Tourism Commission has made great progress in this space with an updated website, a Daviess County brochure, and pursuing funding for gateway and wayfinding signage throughout the county.

Status: Retain-more to do.

2) Gateway and Streetscape Improvements

Develop hardscape improvements along key corridors in the community to improve the aesthetic environment, enhance the “usability” of the public realm, and channel the community’s brand.

Progress: Improvements through Business 50 through the center of Washington is an outstanding project that checks all the boxes.

Status: Retain-more to do with other Daviess County communities.

3) Strategic Place-making

Support and strengthen current place-making efforts, such as the Hometown Collaboration Initiative.

Identify additional opportunities for creative place-making around Daviess County.

Progress: Washington has completed The Commons project in downtown Washington and has made numerous improvements to its park facilities, as well as creating a new dog park. Odon has received matching funds to make improvements to Frank Roberts Youth League Ball Park. Montgomery is installing a new park venue in their downtown area.

Status: Retain-more to do.

4) Code Enforcement-Beautification Initiatives

Partner with county and municipal officials to strengthen code enforcement activities and improve community aesthetics.

Progress: The City of Washington is developing a landlord registration ordinance that would allow the City to inspect problematic properties and keep consistency.

Daviess County is developing an ordinance that would allow them to inspect unsafe/blighted properties and issue orders for repairs or demolition. The Town of Elnora has also been engaged with addressing property maintenance and blighted properties. Discover Downtown Washington prepared a Downtown Washington Redevelopment Plan that highlights beautification opportunities.

Status: Retain-more to do. Perhaps create separate items for both, as they are very different pursuits.

PROGRESS

Connectivity Infrastructure Development |

Public Transit and Transportation Improvements, Trails and Paths, Walk-ability & Accessibility Improvements, Public Broadband/Wi-fi, etc.

1) Regional Milwaukee Trail Development

Partner with surrounding Indiana Uplands Counties to build out the remaining phases of the Milwaukee Trail into Daviess County.

Progress: Daviess County Economic Development Foundation received funding to prepare a Bicycle and Pedestrian Planning Grant.

Status: Merge into a general trails item.

2) Daviess-Martin Trail Development and Connectivity

Continue efforts to develop a trail connecting Daviess and Martin Counties to enhance multi-modal connectivity and recreational amenities for residents and visitors.

Progress: Daviess County Economic Development Foundation received funding to prepare a Bicycle and Pedestrian Master Plan

Status: Merge into a general trails item. Add connectivity to Monon South Trail.

3) I-69 Corridor Development Plan

Create a multi-partner development outreach plan to attract developers and additional business prospects along exits 62 and 76.

Progress: Limited new planning efforts have been pursued. However, parcels are being marketed. Market challenges include high land prices and low traffic volumes that cannot support traditional highway commercial development.

Status: Retain-more to do.



4) Broadband

Improve county-wide access to high quality broadband infrastructure.

Progress: Daviess County has seen meaningful progress with extend fiber across Daviess County. RTC Communications has been very apt at applying for grant funding to help install new fiber infrastructure. There are a few areas of the county that do not yet have access to high-speed internet. These tend to be rural areas with very low density and Amish communities.

Status: Retain-While much progress has been made, funding appears to be in play and helpful to keep this in the plan.

5) Public Transportation

Improve access to public transportation options.

Progress: The City of Washington has entered into an agreement with Ride Solutions to operate their city owned transit bus. Gaps remain in providing on-demand, direct route transportation options. In rural areas, this is more acute.

Status: Retain-This is a very important service for many residents. Many would prefer a more responsive on-demand ride service. Ride Solutions is a viable option. Area students also require transit options to safely travel from their respective school to the Westgate Technology Park, where they attend training, internships, CEO classes, and apprenticeship opportunities.

PROGRESS

Arts, Culture, Entertainment, and Recreation |

Community events, Community spaces, Indoor and Outdoor Recreation, Arts and Culture, Entertainment/Attractions, Food and Beverage, Retail, Lodging/Accommodations

1) Cultural Center/Performing Arts Venue

Determine the scale, programming, and location for a community arts/culture/performance venue.

Progress: Daviess County Tourism Commission has commissioned a study to evaluate the potential for a new event venue. Amber Warden and Cindy Barber are helping to create a new organization, the Daviess County Arts & Culture Alliance. First steps are to identify interested persons/organizations and generate ideas to further arts and culture in Daviess County. They have hosted an art show in Downtown Washington. They also did a Paint by Numbers mural for kids of all ages and community members.

Status: Retain-focus more on growing arts and culture events and programs with existing facilities and then consider a new, separate venue.

2) Internal Communications

Develop a new accessible community calendar and outreach platform for communicating community events, projects, and happenings.

Progress: Daviess County Tourism Commission created a centralized calendar of events that continues to gain users.

Status: Retain-more to do.

3) Outdoor Recreation

Build upon current outdoor recreational assets and seek opportunities for new and diverse recreational amenities.

Progress: West Boggs Park has made considerable improvements to their facilities, including an amphitheater and water quality improvement efforts. There have been discussions about new trail and outdoor recreation opportunities at the Westgate@Crane Technology Park. The City of Washington has installed an all inclusive playground/park.

Status: Retain-more to do.



PROGRESS

Education & Workforce Development |

Childcare, Pre-K, K-12, Postsecondary (tech and traditional college/university), Internships and apprenticeships, Workforce resources for businesses, Innovation and maker spaces, Resident and workforce attraction efforts, etc.

1) Career and Technical Education Center

Determine the viability of using an existing, centralized building for expanded training, vocational, & technical education in the community.

Progress: There is continued discussion, but no planning for a training facility. Currently students travel to different schools that host specialized career training opportunities. It is noteworthy that Regional Opportunities Initiative did receive a Department of Defense grant to create a microelectronic training hub at the Westgate@Crane Technology Park. There is mention of creating another microelectronics training facility near Washington and potentially repurposing an existing academic facility. The MET hub will be expanding to accommodate new junior and senior cohorts and adding additional schools. ROI is evaluating the potential of creating a cyber security hub and associated facility and curriculum. It is worth noting that the Wagler Education Center and Vincennes University have made great strides with career education and GED programs.

Status: Retain-more to do.

2) Expand STEM/STEAM Workforce Training At All Age Levels

Build upon existing programming and integrate additional workforce training opportunities into Pre-K-12 and adult education programs.

Progress: Area schools continue to move the needle in a positive direction. Washington High School has realized considerable success with their STEM certified robotics program, who have hosted a number of robotic competitions.

Status: Regain-more to do.

3) Multi-use Educational/Cultural Center at I-69 near Washington

Determine the feasibility of a centrally located multi-use facility for vocational training and cultural events in Daviess County, including funding and maintaining.

Progress: Daviess County Tourism Commission has commissioned a study to evaluate the potential for a new event venue.

Status: Merge with other reference to event center.

PROGRESS

Housing & Utilities Infrastructure | Housing (and all the many things that encompasses), Water/Sewer, Waste Management (trash/recycling), Energy, etc.

1) Housing

Develop strategies to improve quality, diversity, and availability of housing options at all price points and product types.

Progress: The City of Washington has seen meaningful progress with creating new housing opportunities. Washington has seen an excess of 400 multi-family and owner-occupied homes. Daviess County and other communities have seen modest housing growth. Competition for land, which results in driving up costs, has created challenges to assembling the housing developments. The SIDC Land Bank is realizing success with securing Brownfield properties and positioning the property for housing developments. The Tokheim property in Washington is a great example. SIDC has also hosted a number of events designed to train buildings to scale up their operations in order to build more housing units.

Status: Regain-more to do.

2) Assemble Local Funding Resources and Implementation Tools

Develop a unified plan for expanding local funding resources, opportunities, tools, and mechanisms for infrastructure, housing, and other needed developments.

Progress: While no specific local efforts were pursued here, the Southern Indiana Development Commission is the go-to organization for funding resources. Purdue Extension is also a great resource. The Indiana Economic Development Corporation create a digital resource that can be found at the following link:

<https://wp.indianareadi.com/wp-content/uploads/2025/10/Compiled-Dev-Toolkit.pdf>

Status: Retain-this topic will be in play considering the challenges associated with changes to property taxes.

3) Water & Sewer Infrastructure Development

Extend critical infrastructure and increase utility capacity for sites with strong development potential.

Progress: The City of Washington has made considerable progress with their new, east side wastewater treatment plant, including permitting and property acquisition and funding. The Town of Montgomery has also made initial improvements to their wastewater treatment system and is working toward completing the balance of improvements. The Town of Odon recently held a groundbreaking event on their \$8 million dollar water utility improvement project.

Both the I-69 exits in Washington and Elnora/Odon face water and sewer challenges.

Status: Retain-more to do.

PROGRESS

Health, Wellness & Safety | Hospitals, Clinics, Mental Health, Substance Abuse Resources, Wellness Programs, Social Services, Aging/Senior Services, Emergency Response Services, etc.

1) Quality and Accessible Early Care

Increase number of and improve access to high quality infant care, day care, and wrap-around childcare resources in Daviess County.

Progress: The Foundation Alliance has helped to channel Lily Foundation (Gift 9) funding to cover the cost of preparing a regional childcare plan and has hired childcare coordinators to help counties implement recommendations in the respective plans. The Foundation Alliance and Our Community Foundation are slated to receive future funding to create more childcare capacity. The current approach is to fund pilot projects to ensure proof of concept and later proceed with projects at scale. Washington High School has an Early Childhood Apprenticeship Program pilot that is creating paid internships and helping students to appreciate career opportunities.

Status: Regain-funding opportunities should be in play for 2026.

2) Substance Abuse

Identify strategies and resources to effectively combat and prevent substance abuse in people of all ages.

Progress: Area schools, public health officials, and law enforcement continue to invest in best practices to combat and prevent substance abuse. The creation of more recovery housing seems to be a priority.

Status: Retain-While not a traditional quality of place item, this does seem to be a concern.

3) Cultural Diversity Team

Support diversity and promote cultural initiatives through the creation of a local advocacy association.

Progress: Community discussions. Most efforts have been by schools, public health, and the hospital. Currently socio-political environment has created new challenges with navigating this space. Purdue Extension, ROI, and the Daviess County Family YMCA have done much of the heavy lifting. Washington High School has also created a Dual Language Immersion program and has accommodated foreign exchange teachers. It was noted that there is an understanding that many Haitians living in Daviess County may have their visas expire in early February 2026.

Status: Retain-Challenging concern. We might look to other communities that have made progress here.

ASSETS

AESTHETICS AND BEAUTIFICATION

- SIDC Landbank
- Opportunity Zone/New Market Tax Credit Zoning
- Garden Club
- Downtown Washington Historic District
- Discover Downtown Washington
- North Daviess Community Growth Alliance

CONNECTIVITY INFRASTRUCTURE

- Emerging Broadband Strategy
- Public Transportation (transit, ride solutions, airport)
- RTC Communications
- VB Events Calendar

ARTS, CULTURE, ENTERTAINMENT & RECREATION

- Daviess County Museum & Historic District
- Daviess County Arts & Culture Alliance
- Parks, Pool, Fairgrounds
- Amish attractions (Gasthof Amish Village, Dinky's Amish Auction, etc.)
- Veale Creek Theatre
- Veterans Memorial
- Washington Irish Heritage Center
- Washington Carnegie Public Library
- West Boggs Lake and Campground
- Glendale Fish and Wildlife Area
- White River Public Access Sites
- Thousand Acre Nature Preserve
- Prairie Creek Barrens Nature Preserve
- White River Valley Antique Show
- Amish Quilt Auction
- North Daviess Craft Show
- Country Oaks Golf Course
- Discover Downtown Washington
- Turkey Trot Festival
- Gwaltney Sports Complex
- The Washington Commons
- Montgomery Ruritan & Campground

ASSETS

EDUCATION & WORKFORCE DEVELOPMENT

- Crane Naval Surface Warfare Center
- International Business-(Olon, M&C Tech)
- Regional & Local Plastics Manufacturing
- ROI Stem Fellows' Engagement
- WorkOne, Jag
- CEO Program Leadership
- Daviess County Chamber of Commerce
- Daviess County Economic Dev Corp
- Amish – Mennonite Manufacturing
- Grain Processing Corp. (GPC), Perdue
- Twin Rivers Career & Technical Education
- Westgate@ Crane Technology Park
- Proximity To Center for Rural Engagement at IU
- Transportation & Logistics (airport, rail, I69)
- Vincennes University Manufacturing/Tech Training
- Nasco & Tri-Star Glove Outerwear
- Pre-K – 12 Stem Labs
- Established Literacy Programs And “Soft Skills” Training
- Hospital, Core Center, Healthcare Training
- Emerging Housing Strategy

HEALTH & SAFETY

- Daviess Community Hospital and Clinics
- CORE Center
- Daviess County Family YMCA
- Health Benefit Management Companies (TrueRx and TrueScripts)
- Recycling Center
- Lighthouse
- Peer Recovery

HOUSING & UTILITIES INFRASTRUCTURE

- Surplus of builders and suppliers
- City of Washington owns their utilities

PRIORITIES

Objective 01

Aesthetics and Beautification

STATEMENT:

Daviess County residents and visitors desire to improve the physical characteristics with place branding, wayfinding, new signage, a blighted property elimination program, and code enforcement.

WHY IS THIS A PRIORITY?

Daviess County residents, like most county residents, want to be proud of their hometown, including both the natural beauty and built environments. Daviess County is competing with other rural counties to attract new jobs and investments and the importance of the look and feel of the community cannot be overstated.

KEY CONSIDERATIONS:

- Residents desire a community that will retain property values and create a positive first impression on developers and people who might relocate to the community. Wayfinding and new signage make highlighting rural treasures in the community easier to locate. A blighted property elimination program and code enforcement provide beautification opportunities and increased property value. We have worked with SHC on plans for beautification and repurposing of properties. Grant funds were approved for Daviess County for new signage at WestGate and for a new “Welcome to Washington” sign off I69. Many organizations are partnering together in the county to discuss signage and branding throughout the entire county, including the I-69 corridor.

PRIORITIES

Objective 02

Connectivity and Infrastructure

STATEMENT:

Daviess County is currently working on sewer and other infrastructure projects for several communities which will allow for additional new businesses, new residents, and connectivity of infrastructure and resources.

WHY IS THIS A PRIORITY?

Infrastructure is essential to accommodate new growth of any kind in the county. Infrastructure is for future development. All infrastructure must be ready to accommodate existing needs and the future needs of any new businesses or housing developments. Many developers (commercial and residential) will look to alternative locations if they cannot find the infrastructure capacity they require.

KEY CONSIDERATIONS:

- Draft plans have been made, and property has been purchased for infrastructure projects in parts of the county. IDEM is being consulted and in their review process. Funding is a challenge. Meetings are being conducted to consider adjoining resources or partnering for some of these infrastructure projects to offset costs and lower lead time.
- Daviess County recently received a grant from the Indiana Department of Health to develop a Bike and Pedestrian Improvement Plan. Daviess County will be looking for additional partners for trail projects.
- Daviess County is collaborating with Community Foundation Alliance on a study and new programs to assist in early childcare/development facilities.

PRIORITIES

Objective 03

Arts, Culture, Entertainment, and Recreation

STATEMENT:

Quality of place amenities help to bring newcomers into the area and keep residents from leaving the area. Daviess County appreciates the need and value of quality-of-place amenities. Recently, Daviess County received an Arts and Culture grant from the Indiana Arts Commission and established the Daviess County Arts and Culture Alliance.

WHY IS THIS A PRIORITY?

Quality of place amenities are an essential piece of recruiting businesses and residents. More people are looking at where they want to live and the amenities available there versus where they are going to work.

KEY CONSIDERATIONS:

- The Daviess County Family YMCA is considering a significant expansion that would be transformational in terms of the resources and programs they could provide.
- The Commons opening in 2025 created a beautiful outdoor space downtown to host events, concerts, meeting places, etc. Daviess County currently lacks an indoor facility to host events or conferences with amenities required to supply those needs.
- Studies have been done, along with surveys and grant applications, to continue to pinpoint the details of a multipurpose facility (a facility that can host receptions and conferences).

PRIORITIES

Objective 04

Education and Workforce Development

STATEMENT:

Talent and training programs are being engaged at every level of the area schools. STEM Programs, internships, apprenticeships, and Co-ops are allowing businesses and schools to offer training and education to help ensure a pipeline of workforce for Daviess County employers. Looking for the same type of upskilling and training for our adult workforce could create endless opportunities for our own residents as well as any new coming residents.

WHY IS THIS A PRIORITY?

Continuing to bridge gaps between employers and schools. Work with local colleges, technical schools, and vocational schools to host and fund upskill training to the general public at no cost. A skilled workforce is crucial to competing in the global marketplace.

KEY CONSIDERATIONS:

- Businesses and schools are collaborating to determine the types of trainings/ internships/programs needed to build our community up for an extended pipeline in workforce.
- All our county schools participate in internships and STEM Programs.
- Many of our schools participate with ROI in Upskills Apprenticeships and the Microelectronics Academy that recently opened at WestGate.
- Adult education programs lack funding, hosting locations, and teachers.
- There are conversations about the value of a training center that could be utilized by both youth and adults that would provide technical training resources.

PRIORITIES

Objective 05

Housing, Utilities, and Infrastructure

STATEMENT:

Housing has become an economic development tool to attract new residents and drive economic growth in the county.

WHY IS THIS A PRIORITY?

Affordable housing is essential to accommodate future development and future workforce. Reducing commute for employees to NSWC Crane and WestGate offers opportunities for positive growth, new business, and recruitment of skilled workforce.

KEY CONSIDERATIONS:

- The City of Washington has had a measure of success in this space. However, there remains strong demand for housing across Daviess County.
- New employment opportunities at Westgate, NSA Crane, and local employers will further increase demand.
- Lack of infrastructure is a crucial part of our stage for housing additions and residential areas.
- Affordable housing is almost nonexistent with the increased price of materials and lack of affordable land.
- Daviess County will continue to collaborate with landowners and contractors to seek a resolution for housing additions throughout the entire county.
- Daviess County is now part of SIDC's land bank program. We will continue to work towards making the most of this land for housing and businesses.

PRIORITIES

Objective 06

Health and Safety

STATEMENT:

Daviess County desires to provide quality health care resources and healthy living choices for all residents.

The Daviess County YMCA is currently working on an expansion plan. Such an initiative could be transformational in terms of increasing the health outcome of the area's residents. This would include both the youth and adults.

WHY IS THIS A PRIORITY?

People that are generally more active, with options to be active, are happier people. People are looking to live in a community where they can have choices all year round to remain active and promote healthy lifestyles and affordable healthcare. These are both significant economic drivers for rural communities.

KEY CONSIDERATIONS:

- Active communities promote healthy lifestyles.
- Daviess County residents and visitors enjoy a variety of outdoor recreational activities during warmer months of the year.
- Indoor facilities for active lifestyle depend on membership and access to a facility.
- Daviess Community Hospital has made strides in offering a variety of healthcare locations, still not all clinics/locations offer needed services.
- The County has several different options to receive substance abuse support and some treatment.
- Funding, as well as partnerships, are a struggle to maintain.
- Language barriers and familiarity of US health systems create challenges.

SOLUTIONS

Daviess County desires to improve the physical characteristics of the community.

Objective 01

Aesthetics and Beautification

STRATEGIES AND ACTIONS

1.1 Place Branding and Promotion to Attract New Residents.

1.1.1 Create a committee to develop resources to effectively convey value proposition of residing in Daviess County.

1.2 Strategic Placemaking, Wayfinding, Signage and Beautification.

1.2.1 Develop a group to create awareness of best practices in placemaking and enhancement. Perhaps find a method to get feedback from persons that are not familiar with Daviess County communities, who could identify areas for improvement.

1.2.2 Ensure that Daviess County units of government have effective ordinances to address blighted properties and resources to fund enforcement.

1.2.3 Develop awareness of best practices for revitalizing town centers.

1.2.4 Develop a plan for design and placement of enhancements and secure funding for the installation and future operation-maintenance.

ADDITIONAL RESOURCES

1.1.1 Radius Indiana and Purdue Extension.

1.2.1 Discover Downtown Washington.

1.2.2. Area realtors.

1.2.3. OCRA, Purdue Extension.

1.2.4 Engagements with communities that currently have I-69 enhancements to understand best practice and lessons learned.

PERFORMANCE MEASURES

1.1 Completion of marketing materials and metrics from digital marketing platforms.

1.2.1 Number of beautification projects completed.

1.2.2 Number of blighted properties that are addressed.

1.2.3 New investments, number of projects enhancing visual appeal and number of visitors in town center areas.

1.2.4 Positive feedback from motoring public along I-69 and Daviess County visitors.

PARTNERS

1.1.1 DCEDC, Tourism Bureau, Chamber, Foundation.

1.2.1 Property owners, units of government, volunteer community services organizations.

1.2.2. Daviess County units of government, local public health agencies, SIDC Land Bank.

1.2.3. Discover Downtown Washington, units of government, property owners.

1.2.4 INDOT, Tourism Bureau, city and county utility and street/road superintendents.

STATUS

1.1.1 In Progress, 15% Complete

1.2.1 In Progress, 25% Complete

1.2.2 In Progress, 10% Complete

1.2.3 In Progress, 50% Complete

1.2.4 In Progress, 5% Complete

TIMELINE

1.1.1 ST

1.2.1 ST

1.2.2 MT

1.2.3 ST

1.2.4 ST

SOLUTIONS

Daviess County understands the value of connected community and infrastructure.

Objective 02

Connectivity and Infrastructure

STRATEGIES AND ACTIONS

2.1 Broadband Connectivity Throughout Daviess County.

2.1.1 Identify gaps in broadband service, determine feasible solutions, and pursue implementation.

2.2 Public Transportation Opportunities (with local communities and to Westgate and NSA Crane).

2.2.1 Access current levels of service against demands for service and pursue resources to close gap.

2.3 Connect with high school and college graduates to inform them of opportunities in Daviess County.

2.3.1 Identify effective examples and what outreach platform(s) would be effective for Daviess County.

2.4 Develop a bike and pedestrian improvement plan.

2.4.1 Hire a qualified consultant to help Daviess County prepare a bike and pedestrian improvement plan.

2.5 Prepare a market driven I-69 Corridor Development Plan to identify infrastructure requirements and funding opportunities.

2.5.1 Prepare an I-69 development with the assistance of subject matter experts.

ADDITIONAL RESOURCES

2.1.1 WorkOne.

2.2.1 Indiana Department of Transportation.

2.3.1 Area Foundations.

2.4.1 DCEDC and possible local foundations.

2.5.1 Planning grants.

PERFORMANCE MEASURES

2.1.1 Increased levels of service for transit.

2.2.1 Metric from digital outreach platforms and persons/families to move back to Daviess County.

2.3.1 Q2 identify good examples and Q4 implement pilot projects for proof of concept.

2.4.1 Plan will be evaluated by the staff at the Indiana Board of Health, who have reviewed dozens of plans.

2.5.1 Future investment and development at the exits.

PARTNERS

2.1.1 Internet service providers (RTC), funding resources.

2.2.1 Ride Solutions, NSA Crane, school corporations.

2.3.1 Area school corporations, families, and friends of persons that have left Daviess County.

2.4.1 The list of partners is long and includes units of government, school, and outdoor recreation allies.

2.5.1 DCEDC, City of Washington, Daviess County, area real estate professionals, utilities, and subject matter experts.

STATUS

2.1.1 In Progress, 75% Complete

2.2.1 In Progress, 40% Complete

2.3.1 In Progress, 10% Complete

2.4.1 In Progress

2.5.1 In Progress

TIMELINE

2.1.1 MT

2.2.1 MT

2.3.1 ST

2.4.1 ST

2.5.1 ST

SOLUTIONS

Daviess County appreciates that residents and newcomers desire quality of place amenities.

Objective 03

Arts, Culture, Entertainment, and Recreation

STRATEGIES AND ACTIONS

3.1. Expansion of the Daviess County Family YMCA.

3.1.1 Complete design to determine costs and raise funding to complete the project.

3.2 Develop and create awareness of arts and culture programs for residents and visitors.

3.2.1 Create a group to identify existing arts and culture programs/resources and develop innovative ideas and ways to promote and create awareness.

3.3 Develop additional outdoor recreation opportunities for all seasons.

3.3.1 Create a group to identify existing outdoor recreation programs/resources and develop innovative ideas and ways to promote and create awareness.

3.4 Develop multi-purpose trails throughout Daviess County and connection with other trails outside Daviess County.

3.4.1 Create a group to identify existing trail programs/resources and develop innovative ideas and ways to promote and create awareness.

ADDITIONAL RESOURCES

3.1.1 New Market Tax Credits program.

3.2.1 Foundations and sponsors.

3.3.1 IU Eppley Center.

3.4.1 Indiana Department of Transportation.

PERFORMANCE MEASURES

3.1.1 YMCA attendance and programming metrics.

3.2.1 Number of events and people attending.

3.3.1 Number of new resources and activities and people taking part.

3.4.1 Completion of plan and levels of participation in the planning process.

PARTNERS

3.1.1 YMCA, area schools, Foundations, local governments.

3.2.1 Indiana Arts Commission, area schools, DC Visitors Bureau.

3.3.1 West Boggs Park, IDNR Division of Outdoor Recreation.

3.4.1 Local governments, Indiana Department of Health, DC Health Department, Foundations.

STATUS

3.1.1 Planning

3.2.1 In Progress, 5% Complete

3.3.1 Planning

3.4.1 Planning

TIMELINE

3.1.1 ST

3.2.1 ST

3.3.1 MT

3.4.1 MT

SOLUTIONS

Daviess County appreciates that residents and newcomers desire quality of place amenities.

Objective 03

Arts, Culture, Entertainment, and Recreation

STRATEGIES AND ACTIONS

3.5 Recreational enhancements at West Boggs Park.

3.5.1 Determine specific park enhancements at West Boggs Park and identify ways to implement.

3.6 Develop a multi-purpose event space.

3.6.1 Create a group to explore the potential to buy or build a structure to serve as a multi-purpose event space.

3.7 Develop events for area seniors and families.

3.7.1 Create a group to explore possible recreational opportunities for seniors and families, particularly for winter months, and pursue providing high priority ideas.

3.8 Develop a culture center and performing arts venue.

3.8.1 Prepare a long-term plan for developing cultural arts center.

3.9 Effectively communicate information about Daviess County events and activities with residents and other interested parties.

3.9.1 Continually strive to improve communication strategies and resources about community events and activities.

ADDITIONAL RESOURCES

3.5.1 Indiana Department of Natural Resources.

3.6.1 Indiana Destination Development Corporation.

3.7.1 Indiana University Sustaining Hoosier Communities.

3.8.1 Area foundations, READI funding.

3.9.1 New/different digital resources to share community information.

PERFORMANCE MEASURES

3.5.1 New improvements to West Boggs Park.

3.6.1 Ability to develop a functional multi-purpose facility.

3.7.1 Number of new events and activities and participants.

3.8.1 Number of arts and culture related activities.

3.9.1 Visits to the website and calendar.

PARTNERS

3.5.1 West Boggs Park, Foundations, Martin and Daviess County.

3.6.1 Visitors Bureau, local governments, Foundations.

3.7.1 Daviess County Senior and Family Services, Washington Park Department.

3.8.1 Daviess County Arts and Culture Alliance, Indiana Arts Commission, area school, Indiana University Herron School of Fine Arts and Design, local and regional people who are enthusiastic about art/culture.

3.9.1 Daviess County Visitors Bureau, local governments and not for profits, schools, etc.

STATUS

3.5.1 In Progress, 15% Complete

3.6.1 Planning

3.7.1 Planning

3.8.1 Planning

3.9.1 In Progress

TIMELINE

3.5.1 ST

3.6.1 MT

3.7.1 MT

3.8.1 LT

3.9.1 MT

SOLUTIONS

Statement: Talent is a key dimension for business growth.

Objective 04

Education and Workforce Development

STRATEGIES AND ACTIONS

4.1 Develop a Career and Technical Education Center.

4.1.1. Determine the viability of repurposing an existing building or building a new structure for expanded training, vocational, & technical education in the community.

4.2 Pursue improvements to area schools to make them attractive families relocating to the area.

4.2.1 Determine what improvements could help to create a positive impression of area schools.

4.3 Expand STEM and STEAM related workforce training at all age levels.

4.3.1 Partner with community school corporations and other stakeholders to assess and evaluate existing STEM/STEAM programming. Evaluate existing adult education programming; Identify any programming gaps and integrate new programs to fit current and projected need.

ADDITIONAL RESOURCES

4.1.1 Regional Opportunity Initiative.

4.2.1 Regional Opportunity Initiative.

4.3.1 Purdue University/ Polytechnic High School network.

PERFORMANCE MEASURES

4.1.1 Offering of new training opportunities to students and adults.

4.2.1 Attracting new families with children to Daviess County.

4.3.1 Track increases in STEM/ STEAM program participation. The community should strive for a 10% increase in program participation and achievement.

PARTNERS

4.1.1 Area schools, WorkOne, Wagler Education Center, and area employers.

4.2.1 Area schools.

4.3.1 Daviess County Economic Development Corp.; Purdue Extension; Vincennes University; Purdue@WestGate; Radius Indiana; IU Center for Rural Development; Daviess County School Systems; Daviess County Community Foundation; Carnegie Library; Twin Rivers CTE Area, ROI, NSA Crane.

STATUS

4.1.1 Planning

4.2.1 Planning

4.3.1 In Progress

TIMELINE

4.1.1 MT

4.2.1 MT

4.3.1 MT

SOLUTIONS

Housing has become an economic development to attract new residents and drive economic growth.

Objective 05

Housing, Utilities, and Infrastructure

STRATEGIES AND ACTIONS

5.1 Develop a detailed, market driven plan for utility extension and buildout of the I-69 exits at Washington and Odon/Elnora.

5.1.1 Procure consulting experts to develop a market driven plan and determine what utility infrastructure is necessary to support the plan and how to finance.

5.2 Create necessary utility capacities throughout Daviess County to accommodate growth and development.

5.2.1 Engage area utilities to understand current capacities and ability to meet future demands.

5.3 Develop a detailed, market driven plan for utility extension and buildout of Westgate@Crane Technology Park

5.3.1 Procure consulting experts to develop a market driven plan and determine what utility infrastructure and park improvements are necessary to support the plan and how to finance.

5.4 Develop strategies to improve quality, diversity, and availability of housing options at all price points and product types.

5.4.1 Establish a Daviess County Housing Round Table to address local housing challenges and define potential solutions. Once completed, communicate the findings in the updated Indiana Uplands Regional Housing Study to all stakeholders, including local builders, developers, landlords, and local officials. Assemble public gap funding and identify and utilize local tools for establishing public-private partnerships to address housing needs.

ADDITIONAL RESOURCES

5.1.1 Indiana Department of Transportation.

5.2.1 Consulting engineering firm.

5.3.1 NSA Crane.

5.4.1 Purdue Center for Regional Development, IU Center for Rural Engagement, IHCD, USDA Rural Development, area mortgage lenders.

PERFORMANCE MEASURES

5.1.1 New investment at I69 exits.

5.2.1 How well utilities are positioned to provide future capacities.

5.3.1 New investment at Westgate.

5.4.1 Creation of new housing units.

PARTNERS

5.1.1 Local governments, landowners, plan commissions, economic development organizations/partners.

5.2.1 Area utility providers.

5.3.1 USTF, Westgate Authority, DCEDF, Daviess County Redevelopment Commission, developers.

5.4.1 Daviess County Economic Development Corp.; Local government officials (County Commissioners, County Council, Mayor, and Town/City Councils); OCRA; Radius Indiana; SIDC, Daviess County Chamber of Commerce; Visitors Bureau, Daviess County Schools.

STATUS

5.1.1 Planning

5.3.1 In Progress,
10% Complete

5.2.1 Planning

5.4.1 Planning

TIMELINE

5.1.1 MT

5.3.1 ST

5.2.1 MT

5.4.1 ST

SOLUTIONS

Daviess County desires to provide quality health care resources for residents.

Objective 06

Health and Safety

STRATEGIES AND ACTIONS

6.1 Expand the Daviess County Family YMCA.

6.1.1 Assemble funding to expand the Daviess County Family YMCA to increase level of service and programming.

6.2 Identify strategies and resources to prevent substance abuse and aid in the recovery for people of all ages.

6.2.1 Determine what critical investments are necessary to support the prevention of substance abuse and aid with recovery.

6.3 Create a cultural diversity coalition through the creation of a local advocacy coalition.

6.3.1 Identify and evaluate what other similar communities have done and consider what components would work well in Daviess County.

6.4 Increase capacity and accessibility of affordable childcare.

6.4.1 Continue to participate in Foundation Alliance’s childcare planning efforts.

PARTNERS

6.1.1 Daviess County Chamber of Commerce; Visitors Bureau; Volunteers; Purdue Extension; Local Employers; Daviess County Health Department; ROI.

6.2.1 Law enforcement, social service organizations.

6.3.1 Daviess County Family YMCA, local governments, area foundations, ROI-READI, area schools.

6.4.1 Area schools and childcare providers, Foundations.

ADDITIONAL RESOURCES

6.1.1 Conversations and engagement with other successful diversity coalitions.

6.2.1 Indiana Department of Justice, FSSA, Indiana Dept of Public Health. Samaritan Center, IU School of Public Health, and IU Center for Rural Engagement.

6.3.1 Fundraising resources.

6.4.1 Regional Opportunities Initiative.

PERFORMANCE MEASURES

6.1.1 Completion of the Daviess County YMCA expansion that provides a greater level of services to Daviess County families and residents.

6.2.1 Reduction of substance abuse cases and successful recovery.

6.3.1 Creation of high functioning coalition to support cultural diversity.

6.4.1 Increased childcare capacity.

STATUS

6.1.1 Planning	6.3.1 Planning
6.2.1 Planning	6.4.1 Planning

TIMELINE

6.1.1 ST	6.3.1 LT
6.2.1 MT	6.4.1 MT



**REGIONAL
OPPORTUNITY
INITIATIVES**

Regional Opportunity Initiatives (ROI) would like to thank all of our county and community partners who participated and devoted many hours to updating the Quality of Place and Workforce Attraction Plans. Meaningful conversations, problem-solving and innovation took place throughout the course of this process. Your continued partnership and collaboration make the Indiana Uplands a region on the move.

We would also like to extend gratitude to all of the residents who participated in townhall meetings and submitted their thoughts on the direction and priorities of their community through the survey tool. This level of engagement steered the local committees in their work.

ROI looks forward to assisting stakeholders throughout the region as the plans' priorities are implemented. Together the Indiana Uplands will continue to build a vibrant and prosperous future for our residents.